



AGC NYS Newsletter

January 6, 2017

Upcoming Events:

January 17: AGC Lean Construction Education Program (Batavia)

January 18: AGC NYS/LEAN NYC Holiday Reception

January 24: OSHA 30 Hour Construction Safety Outreach Course

January 26: Crystalline Silica Standard for Construction Training

January 27-Feb. 1: AGC NYS Winter Meeting (Grand Cayman)

February 2017:

February 15: STP Unit 6 - Risk Management and Problem Solving (Rochester)

February 23: 10 Hour OSHA Construction Safety Course

The Associated General Contractors of New York State
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Industry News:

Last Chance - Few Seats Remain: Lean Education Program Comes to Western New York

Beginning January 17, 2017 the seven units of the LEAN Education Program will be kicking off at Batavia Downs, just off the NYS Thruway in Batavia, NY. How lean is implemented within a construction firm can vary based on many factors, and the lean transformation is most effectively driven and planned by individuals within a firm. This series of courses are intended for an organization's lean champions, who will design and implement a company's lean transformation strategy at the corporate and project levels.

Classes will run January 17 (Units 1 & 2), January 18 – (Units 3 & 4), February 7 – (Unit 5), February 8 – (Unit 6), February 28 – (Unit 7) and March 1 (Exam Review).

Albany ran the program in early 2016 with over 30 attendees taking all seven classes. To download a registration form, [click here](#).

The most important thing for New York employers to understand at this point is that the New York State Department of Labor ("NYSDOL") recently proposed significant increases to the salary thresholds for the New York executive and administrative exemptions. The increases are scheduled to go into effect on December 31, 2016, and depend on an employer's location and size.

For a summary of the FLSA and NYSDOL overtime regulations [click here](#).

Join Us for the Annual AGC/Lean NYC Holiday Reception – January 18

Please join the AGC NYS and Lean NYC for our Annual "After the Holiday's" Holiday Party. The event will take place January 18 from 5:30 – 7:30 at the Cornell Club on East 44th Street in Manhattan. To RSVP for the event [click here](#) or e-mail Bryanna at bryanna@agcnys.org.

AGC of America Works to Clarify the Anti-Retaliation Provision to the New Injury and Illness Record Keeping Rule

Excerpt of Rule Below:

"When evaluating whether an employer had a reasonable basis for drug testing an employee who reported a work-related injury or illness, the central inquiry will be whether the employer had a reasonable basis for believing that drug use by the reporting employee could have contributed to the injury or illness. If so, it would be objectively reasonable to subject the employee to a drug test. When OSHA evaluates the reasonableness of drug testing a particular employee who has reported a work-related injury or illness, it will consider factors including whether the employer had a reasonable basis for concluding that drug use could have contributed to the injury or illness (and therefore the result of the drug test could provide insight into why the injury or illness occurred), whether other employees involved in the incident that caused the injury or illness were also tested or whether the employer only tested the

employee who reported the injury or illness, and whether the employer has a heightened interest in determining if drug use could have contributed to the injury or illness due the hazardousness of the work being performed when the injury or illness occurred.”

Comment:

The “reasonable basis test” IS NOT whether the incident or injury was likely to have been caused by the employee’s impairment. The test is “believing that drug use by the reporting employee could have contributed to the injury or illness.” This latter test is far more flexible than the former. In addition, it must be noted that a factor of the reasonable basis test is “whether the employer has a heightened interest in determining if drug use could have contributed to the injury or illness due the hazardousness of the work being performed when the injury or illness occurred.” Remember, construction sites are generally locations on which hazardous work is being performed.

You can find the full guidance here: https://www.osha.gov/recordkeeping/finalrule/interp_recordkeeping_101816.html

Additional guidance with examples can be found here: https://www.osha.gov/recordkeeping/modernization_guidance.html

You can also find AGC’s story on this here:

<https://www.agc.org/news/2016/10/24/agc-efforts-help-move-osha-modify-controversial-drug-testing-position>

NYS Updates Minimum Wage Poster

The new New York State Minimum Wage is effective as of 12/31/16. Make sure your jobsites have the updated minimum wage poster, which can be downloaded and printed here: <https://www.labor.ny.gov/formsdocs/wp/LS207.pdf>

If you are using the AGC NYS all-in-one compliance poster, we will have stickers available to modify your current posters. Call AGC NYS to inquire about receiving stickers. The all-in-one poster will be updated and future orders will have the new minimum wage poster included, as well as any other updates from NYSDOL or USDOL. You can find the AGC NYS all-in-one compliance poster in our Bookstore section of the website at https://www.agcnys.org/files/Safety_Bookstore_Items/AGCNYS_Comp_poster_order_January_2016.pdf. (This order form will be updated once the minimum wage section has been updated. All new orders for compliance posters will receive the latest version).

Sponsorships Available for the 2017 AGC NYS Winter Meeting - Only Weeks Away



With just weeks to go until the Winter Meeting, sponsorships still remain for the 2017 Winter Meeting in Grand Cayman. This is an excellent opportunity to promote your firm with leading decision makers in attendance, as we elect the 2017 AGC NYS Chairman and Board of Directors. ***As a new benefit to sponsors, your company listing will be highlighted in our Membership Directory as gratitude for your support.***

To secure a sponsorship, please contact Bryanna Kiselauskas at Bryanna@agcnys.org.

- Available** - Banquet Entertainment - \$2,000
- Available** - Beach BBQ Sponsorship - \$2,000
- Available** - Closing Reception - \$2,000
- Available** - Breakfast at Board Meetings - \$2,000
- Available** - Daily Coffee - \$2,000
- Available** - Sports Prizes - \$2,000

SBA Finalizes Small Business Subcontractor Counting Rule: AGC-Enacted Law Leads to Rule

As a result of past [AGC legislative success](#), the U.S. Small Business Administration (SBA) recently finalized a [rule](#) allowing large business, direct-federal prime contractors to count lower tier small business subcontractors towards their small business subcontracting goals. Prior to this rule, such prime contractors were only able to count first tier small business subcontractors towards those goals. Although the rule goes “into effect” on January 23, there will be no way for prime contractors to receive credit for small business subcontractors until the Federal Acquisition Regulation (FAR) Council issues a final rule to include this in federal contracts. That FAR rule and a new FAR clause could come in 2017.

In lieu of a FAR rule and clause, direct-federal large business prime contractors interested in taking credit for lower tier small business subcontractors may consider beginning preparations to comply with the SBA rule. To receive such credit, there are some strings attached under the rule. Those include:

- Prime contractors, not federal agencies, establishing two sets of small business subcontracting goals: (1) one goal for the first subcontracting tier; and (2) another for lower tier subcontracts. Ultimately, however, federal agencies will evaluate the prime contractor’s small business subcontracting goal performance based on its combined performance under the first and lower tier goal;
- Prime contractors and their large business subcontractors must assign a specific North American Industry Classification System (NAICS) Code and corresponding size standard that best describes the principal purpose of the subcontract to each small business subcontract;
- Prime contractors and large business subcontractors are responsible for making a good faith effort to meet or exceed the small business subcontracting goals established in their respective subcontracting plans. Failure to make this effort could result in liquidated damages, default termination and negative performance reviews; and
- Prime contractors are ultimately responsible for approving and policing their large business subcontractors’ subcontracting plans.

It should also be noted that the Electronic Subcontracting Reporting System will be the database used to capture lower tier small business subcontractor information, as it is currently used to collect information at the first subcontracting tier. AGC will provide additional information as it further examines this rule and monitors progress of a FAR rule and clause.

For more information, please contact Jimmy Christianson at 703-837-5325 or christiansonj@agc.org.

Government Affairs

Governor Delivers New Year’s Eve Veto of Construction Industry Priority Bill

Governor Andrew Cuomo vetoed a construction industry priority bill (S.6906/A.10136) that would have reformed notice of claim provisions on public work. Specifically, the bill would have allowed contractors to prove their claims and allow the state and local agencies and authorities to defend against unjust claims or to claim material prejudice when appropriate.

We appreciate the support of AGC NYS members that contacted the Governor’s office and their state legislators in support of this bill. AGC NYS and supporters of the bill are regrouping for another battle in 2017 to reform notice of claim provisions.

Governor Breaks Tradition by Hosting Regional State of the State Addresses

Historically, New York’s governors delivered the State of the State Address to the Legislature and public to outline the priorities for the upcoming year. In 1923, Governor Al Smith started the tradition of delivering the State of the State Address to the Legislature. In 2017, Governor Andrew Cuomo has decided to break from this decades old tradition by hosting six regional State of the State Addresses. The Governor’s 2017 State of the State Addresses

will take place the week of January 9th, and include stops in: New York City; Western New York; The Hudson Valley; Long Island; Capital Region; and Central New York.

According to the Governor's office, the New York State Constitution requires an annual message from the Governor to the Legislature on the condition of the state. Article IV, Section 3 of the New York State Constitution requires that the Governor, "shall communicate by message to the legislature at every session the condition of the state, and recommend such matters to it as he or she shall judge expedient." However, there is no requirement on the timing or location of the Governor's message.

Individuals wishing to attend can register by clicking this [link](#) before registration closes on Friday, January 6 at 12:00 p.m. Seating is limited and tickets are non-transferable.

AGC NYS Submits Comments in Support of Thruway and DMV Proposals to Deter Toll Evasion

In the November 16, 2016 edition of the New York State Register, the New York State Thruway Authority (NYSTA) and the Department of Motor Vehicles (DMV) each proposed a regulation to deter toll evasion.

The NYSTA proposed rule would stipulate that the owner of any vehicle which violates toll collection regulations without paying the charge prescribed by the Authority shall be liable to the Authority for an administrative fee, known as the toll violation fee of \$100 at any cashless tolling facility and \$50 for all other facilities. The toll violation fee shall be in addition to the applicable toll charge and any fines and penalties otherwise prescribed by law or by agreement.

The DMV proposed rule would target persons who persistently evade payment of tolls on the New York State Thruway Authority (NYSTA), the Port Authority of New York and New Jersey (PANYNJ), the New York State Bridge Authority (NYSBA) and the Triborough Bridge and Tunnel Authority (TBTA). Specifically, the proposal provides that a motor vehicle registration suspension would take effect if the registrant failed to pay tolls, fees or other charges in relation to three or more notices of violation or other process issued within a five year period. In addition, the proposed regulation would provide for such a suspension if the registrant operates a commercial-type vehicle and accumulates \$200 in tolls, fees and other charges within such five year period.

Since toll revenue is used to maintain and improve the infrastructure of the NYSTA, PANYNJ, NYSBA, and TBTA, AGC NYS concurred that the needs and benefits of the proposed rules are necessary to enhance violation enforcement to deter toll evasion. The proposed rule provides a meaningful mechanism to take action against individuals that evade the payment of tolls. Additionally, AGC NYS encourages the authorities to work with law enforcement on a course of action to aggressively target out-of-state drivers evading tolls in New York State. To view a copy of the letter AGC NYS sent the the Thruway, [click here](#). To view our letter to DMV, [click here](#).

MTA Chairman and CEO Tom Prendergast Retires

Tom Prendergast, Chairman and CEO of the Metropolitan Transportation Authority (MTA) announced his retirement from public service. Mr. Prendergast's distinguished career at the MTA has spanned more than 25 years serving in various capacities. He has been Chairman and CEO since 2013. In a statement, Prendergast said, "it's never easy to leave an organization after 25 years of service, but I do so knowing that the MTA will continue to serve the public so well and that our Governor will ensure New York continues to have the most robust transportation system in the country."

SAVE THE DATE: Scaffold Law Reform Day – Tuesday, February 14

Join AGC NYS, the Lawsuit Reform Alliance of New York, and hundreds of advocates at the State Capitol on Tuesday, February 14 for the annual scaffold law reform lobby day. There is no cost for the event and lunch will be provided. Please register at www.scaffoldlaw.org.

Building News:

Lean NYC to Host - "Why Projects Excel - The Business Case for Lean Construction" January 18th

The latest project results are in and they empirical evidence that Lean Construction methods correlate to better project outcomes! This session will present the highlights of two national research studies by Dodge Data & Analytics and University of Minnesota. Through a benchmarking survey and case studies, the researchers collectively examined 172 projects across the country to learn why some projects excel, the impact of Lean and, how teams are successfully implementing Lean methods. Bevan Mace, Ph.D., a National Vice President for Operations & Lean at Balfour Beatty Construction will be present the data and will engage in a discussion about the findings with a panel of an owner, general contractor and designer as well as with the audience.

Participants will learn:

- Current state of owner satisfaction and performance on projects including what separates best projects from typical projects
- Debunk some of the typical myths of project delivery and how some of the best project teams are succeeding
- Approach to transform projects to be three times more likely to finish ahead of schedule and two times more likely to finish under budget

[Click here](#) for registration information.

This program will immediately precede the Annual AGC NYS/Lean NYC Post-Holiday Holiday Reception (see article above) and will be held at the Cornell Club in Mid-Town Manhattan.

Lean Owner Survey Presentation to be Offered at Global Foundries – Malta, January 19th

8:00am to 9:30am

Preston McDaniel of Global Foundries and LeanNY invite you to a review of the Lean Construction Institute's recent survey, presented by John Pemberton, LCI board member for the past 3 years.

John Pemberton, Former Vice President of Technology and Manufacturing Group and GM of Corporate Services for Intel. John was responsible for construction of Intel factories and offices worldwide; he joined Intel in 1982. Attendance is free-of-charge. Details regarding site access to follow shortly.

Registration info to follow. Meanwhile, if you'd like to attend, send a note to sam.spata@methodlean.com or jhogan@agcnys.org.

New Business Development Resources Available

The [Business Development Best Practices](#) are an ongoing effort by the AGC Business Development Forum Steering Committee to bring more BD resources and best practices to the AGC membership. Written and developed by industry experts in Business Development, these best practices cover a wide range of topics, from relationship building and sales to marketing and proposals.

This month, the Steering Committee highlights two BD topics important for you and your company:

- Advances in technology have resulted in bettering speed, efficiency, safety and architectural design in the construction industry. BIM is one important technological tool that all Business Development Professionals in this industry should recognize and understand as it becomes more prevalent in use. In this Business Development Best Practice, "Marketers Need to Understand BIM", Julie Huval from Beck Technology, explains why understanding your company's use of BIM is a must and provides tips on learning more about BIM and other A/E/C technology.
- About 20% of your clients will generate 80% of your income and 80% of your clients will consume more of your time and resources. In Marcia Kellogg's article, "Choose Your Clients Wisely", learn key takeaways on building successful relationships and partnerships in the industry which lead to projects.

Interested in contributing an article? If you volunteer to author an article, you and your company will be prominently featured and marketed to the largest and foremost audience in the construction industry! The Forum Steering Committee will also provide you with the necessary direction and support to make the process

as easy as possible. If you are interested in contributing a best practice, please contact Paige Packard at paige.packard@agc.org.

AGC NYS Issues Letter to Fuller Road Management Seeks Clarification of Legal Authorization for SUNY Poly DB Procurement

Late last year, AGC NYS issued a letter to Fuller Road Management relative to a Design/Build RFP out for an office renovation project on the SUNY Poly Campus. The method of procurement presumes a private project whereby the public competitive bidding laws do not apply. We noted in the letter, relative to recent indictments – “Given the situation, it would seem appropriate that the industry be given clear indication of why FRMC and SUNY Poly believe that they have the legal authority to engage in a design/build procurement...” [You can read the letter by clicking here.](#)

Note: To date, AGC NYS is yet to receive a response to our letter.

Highway News

AGC-NYSDOT Letting Program Discussion

In an effort to clarify the scope of work included in the letting programs for the multi-year Capital Program, AGC NYS and labor reps met with the NYSDOT Commissioner and Staff this week. Upon review of the project lists in the MOU, our concern was that there seemed to be more preservation project types versus needs-based management. We were told that the descriptions of the work might not adequately portray the actual scope of work. We expect to receive a listing with clearer description. We also were informed that the Department is moving away from preservation only to more repair and replacement. Most of this work is still in design and may not hit the letting program until the next State Fiscal Year. We also learned that the selections of the BridgeNY projects, to be administered by the locals, are soon to be announced and will begin rolling out later in 2017.

Bad News-Good News: Continuing Resolution Shortchanges Highway/Transit Funding (bad), Addresses Hours of Service (good)

In the last scheduled vote of the 114th Congress the Senate approved and cleared for the President’s signature a Continuing Resolution (CR) to keep government programs operating at FY 2016 levels through April 28, 2017. Because the CR provides only partial FY 2017 funding only about 55 percent of highway and transit program funding is available. In addition, because the legislation funds programs at last year’s levels, an authorized and paid for increase of \$2.4 billion for the federal-aid highway and transit programs was not included increasing concern that this additional funding may not be made available. The 115th Congress will have to take up funding for the remainder of FY 2017 when it convenes next year.

Included in the CR is a clarification to the truck driver hours-of-service rule. The provision prevents the Federal Motor Carrier Administration (FMCSA) from implementing the 2013 restart provision in the hours-of-service (HOS) rule update, pending a DOT report being prepared by Virginia Tech Transportation Institute.

The 2013 restart rule required that two consecutive 1 a.m.-to-5 a.m. rest periods be included in the 34 hour period before a driver’s driving time was reset. If the pending report finds the HOS rules in existence before those adopted in July 1, 2013, successfully address fatigue, the new rule would not go back into effect. AGC is part of a coalition to keep the pre 2013 rule in effect. Construction drivers that exceed the 75 mile reporting location rule are subject to the 34 hour reset rule.

Construction Partnering Conference – Contractor Participation Encouraged

AGC of America, AGC of Nevada, and Las Vegas Chapter AGC are working with the Nevada Department of Transportation (NDOT) and the Federal Highway Administration (FHWA) in organizing a [National Conference on: “Advancing Best Practices in the Art of Partnering.”](#) The conference, previously scheduled for September has been rescheduled to April 4-6, 2017 in Reno/Sparks NV will emphasize the need for partnering; highlight the top two or three state of the art partnering practices; and, showcase how these recognized leaders are supporting



and advancing the use of partnering on highway construction projects. The sessions will provide a forum for participants to share their experiences, "lessons learned" and identify opportunities for advancement. Copies of all supporting materials, documenting best practices on the current state of the art in partnering nationally, and conference proceedings will be collected and made available nationally on the NDOT website with a link here and on the FHWA Construction website. A preconference half day seminar is scheduled to precede the partnering conference which will focus on the use of partnering with alternative delivery systems and revitalizing/kick-starting an existing partnering initiative.

The conference is targeted at state DOT officials, contractors, chapter staff, and FHWA.AGC members are encouraged to participate to bring the contractor perspective to the issue of partnering. Further information, including registration and hotel details is available [here](#).

AGC WebEd: Lean Construction in the Horizontal Industry **January 31, 2017, 2:00 -3:00 pm EST**

Lean construction methods in the building industry have focused largely on coordinating work between various trades and eliminating conflict through more productive communication and coordination. Although these concepts are important in all construction work, horizontal contractors self-perform more work and build in a more linear fashion, resulting in a greater need to improve performance within its own operations. In many ways horizontal construction is more like manufacturing than building construction.

This AGC WebEd will show how Lean construction principles can have a major impact in a horizontal world. Highway, bridge and other horizontal construction activities can benefit by using these principles. Learn how to make your company more profitable by applying lean construction principles to your operations and specific job applications. For more information and to register, [click here](#).

Recent NYSDOT Engineering Issuances

EB 16-048 Revisions to the Construction Inspection Manual, MURK Part 1B Section 210, Removal and Disposal of Asbestos-Containing Material (Buildings, Bridges and Highways)

This EB issues revisions to the MURK Part 1B, CIM – Section 210 and deletes the outdated Asbestos Pre-Abatement Checklist from Appendix B, Meeting Forms and Checklists from MURK Part 1C Safety and Health.

https://www.dot.ny.gov/portal/pls/portal/mexis_app.pa_ei_eb_admin_app.show_pdf?id=12281

Effective date: December 2, 2016

EB 16-050 Bridge Detail Sheet Errata (December 2016)

Announces errata corrections to the Bridge Detail (BD) Sheets for abutments (BD AB series), piers (BD PR series) and bicycle and pedestrian railing (BD RP series).

https://www.dot.ny.gov/portal/pls/portal/mexis_app.pa_ei_eb_admin_app.show_pdf?id=12291

Effective date: December 20, 2016

REMINDER: NYSDOT Changes from Expedite to Project Bids Effective for projects in the January 19 letting
Bidders using BidExpress must create a new digital ID.

NOTE: you should register using the same name as original BidX ID. For example, if you did not use a middle initial originally, do not use one now. An error will occur which will hold up the bid acceptance.

Safety News

27th Annual AGC of America NASA Awards

The National AGC Safety Awards (NASA) program has been an ongoing effort since 1991 to offer AGC members an opportunity to evaluate their safety record. NASA compares an AGC member's safety record with other AGC members according to the member size and construction type. Additionally, NASA provides a great opportunity for contractor members who have excellent safety records to compete for nationally recognized awards. AGCNYS

encourages all Members to participate in this program.

Eligibility: AGC contractor members must have participated in the NASA program for three consecutive years in order to be eligible for an award. This means a member must have participated in the program for the years 2014, 2015 and 2016 in order to be eligible to receive an award in 2017.

Award Categories: NASA has two award categories, AGC Chapter Safety Awards and AGC Member Awards.

The first place winners for each division will receive plaques and the second and third place winners will receive Certificates of Excellence.

AGC Member Awards: The Member Awards are given to members who have a zero incident rate or who have an incident rate 25 percent below each occupational division's average (AGC divisions include: Building, Highway, Federal & Heavy, Utility Infrastructure, and Associate/Specialty.)

- AGC provides awards to members who have participated in the awards program for three consecutive years and have a zero incident rate – Certificate of Commendation.
- AGC provides awards to members who have participated in the awards program for three consecutive years and have an incident rate below 25 percent of their division rate – Certificate of Commendation.

Why You Should Participate: The National AGC Safety Awards (NASA) program has been an ongoing effort since 1991 to offer AGC members an opportunity to evaluate their safety record. Participating contractors receive a confidential printout to compare their company's safety statistics with similar size and type AGC contractor members both locally and nationally. NASA provides a great opportunity for contractor members with excellent safety records to compete for nationally recognized awards. Additionally, this information can be used to assist in determining if additional accident prevention and loss-control measures are necessary.

Who Can Participate: AGC contractors with direct-hire, job-site craft labor are eligible to compete in ONE of the following categories:

- Building
- Highway
- Associate/Specialty
- Federal & Heavy
- Utility Infrastructure

How the Program Works: This program is similar to the Bureau of Labor Statistics and Occupational Safety and Health Administration (BLS OSHA) recordkeeping systems.

The data is tabulated to produce total lost workday case incident rates (excluding restricted workdays). The formula for computing "incident" is structured to multiply the incident cases involving days away from work (N) times 200,000. The resulting product is then divided by the work hours of exposure (WH). The formula is the days away case incident rate.

The formula follows:

$$\text{Days Away, Case Incident Rate} = N \times 200,000$$

(WH) is the number of work hours for the calendar year 2016 (including office hours). N is the number of days-away-from-work cases, which represents the number of cases resulting in days away from work, but does not include job transfer or restricted activity. N is obtained from the total amount of entries recorded in the Number of Cases section (H) of the OSHA form 300A.



AGC NYS Members can download the Participant Form [here](#). Completed forms must be submitted to AGC NYS at bryanna@agcnys.org by Monday, February 6, 2017.

AGC NYS to Hold 30-Hour OSHA Training

AGC NYS will hold an OSHA 30 Hour Construction Safety Outreach Course January 24 - 27. Due to limited seating, advance registration is required for this course. To register, [click here](#).

DATE: Tuesday - Friday, January 24-27, 2016

TIME: Tuesday – 9 a.m. -5 p.m. - Wed - Friday – 8 a.m. -5 p.m.

PLACE: AGC NYS Office, 10 Airline Drive, Suite 203, Albany, NY 12205

FEE: \$500 per person for AGC NYS, ECA or NESCA Members; \$600 for non-members. Price includes OSHA 1926 Standards, course Manual and lunch each day.

This program takes an extensive look at OSHA's 1926 Construction Safety Standards. Effects of injuries on workers' compensation and liability insurance are covered and time is spent addressing how to manage OSHA-related issues. Demonstrations, mock-ups and hands-on exercises are utilized to apply material covered.

Instructors include AGC NYS, LLC Staff and the following guest speakers:

- Donna Shave, Dig Safely NY
- Emmet McDevitt, Federal Highway Administration
- Tim Wells, ADMAR Supply
- Steve Dewey, All-Lifts
- Bill Donato, GCG Risk Management

This program is a comprehensive study of construction safety and will benefit anyone from owners to laborers. OSHA 30 Hour cards and Certificate of Completion are distributed to participants who complete the program.

Please [click here](#) for a registration form.

Around the State

Karen, Walter, Mike and industry members met with the DOT Commissioner to discuss the letting program and needs-based asset management.

Mike and Walter participated in events surrounding the start of the 2017 Legislative Session.