

THE 40TH ANNUAL AGC NYS INDUSTRY CONFERENCE



CONFERENCE SCHEDULE

TUESDAY, DECEMBER 8

Training Programs & Workshops Begin

WEDNESDAY, DECEMBER 9

General Session Opens

7:30 a.m.

Welcome Address

7:30 a.m. | Saratoga 1-3

Safety Excellence Awards

7:45 a.m. | Saratoga 1-3

Workers Comp. 550 Check Presentation

7:45 a.m. | Saratoga 1-3

Excellence in Partnering Awards

8:00 a.m. | Saratoga 1-3

Opening Keynote

8:30 a.m. | Saratoga 1-3

Workshops Begin

9:45 a.m.

Tradeshow Begins

10:30 a.m.

Lunch

11:45 a.m. | City Center

THURSDAY, DECEMBER 10

Breakfast

7:00 - 8:30 a.m. | Saratoga Ballroom

Keynote

8:30 a.m. | Saratoga 1-2

Workshops Begin

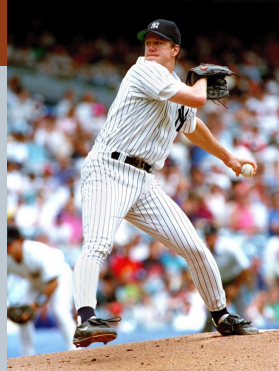
9:45 a.m.

WEDNESDAY KEYNOTE SPEAKER

Jim Abbott, Former Major League Baseball Pitcher

About Jim:

Born without a right hand Jim Abbott as boy dreamed of becoming a great athlete. Raised in Flint Michigan by parents who saw in his condition not as a disability but an extraordinary opportunity, Jim would go on to an improbable athletic journey carrying him from Flint onto some of the grandest stages in sports.



Professionally, Jim was selected in the 1st round of the MLB draft in 1989. He would go on to play ten Major League seasons for the Angels, Yankees, White Sox and Brewers.

In 1991 Jim finished 3rd in the American League Cy Young voting and in 1993 Jim would pitch a 4-0 No-Hitter for the New York Yankees in Yankee Stadium.

Jim retired from baseball in 1999 and has spent large portions of his time supporting and advocating for those in the limb difference community.

THURSDAY KEYNOTE SPEAKER

Chad Gill

Blue Collar AI - Real Work AI in the Field

Most contractors are buried in paperwork, missed updates, and late-night follow-ups. Blue Collar AI shows field leaders and their teams how to use simple, low-cost AI tools to cut the chaos, reclaim hours every week, and take back control of the business. It's not about coding or hype — it's about working smarter with tools you already have. In this fast-paced, example-driven keynote, Chad walks through real construction use cases live: turning voice memos into jobsite reports, cleaning up messy email threads, generating multilingual safety toolbox talks, flagging risk in subcontracts, and delegating tasks without the endless follow-up. Attendees leave energized, equipped, and ready to put at least one tool to work the very next morning.



Raffle Entry Participation Card & Happy Hour

Attendees will have the opportunity to visit with booths at the Trade Show **AND** become eligible to win prizes, just for attending! Each attendee will receive a raffle entry card upon registration, as well as a raffle card ticket. The ticket can be placed in the drum by the Workers' Comp. Group #550 lounge for eligibility in the hourly raffle. For the grand prize raffle, registrants must collect a specified number of booth visits in order to enter to win, generating increased traffic for vendors and creating opportunity for more construction industry conversations in the process. Attendees may then submit their card and winners will be selected from the entrants at the Construction Industry Conference Happy Hour, taking place from 4:30 p.m. - 6:00 p.m. at the Trade Show. You **MUST** be present to claim your prize. All attendees will receive one drink ticket to participate in the Trade Show Happy Hour from 4:30 p.m. - 6:00 p.m., after a day of educational sessions to network within the industry.

WORK ZONE FLAGGER TRAINING

PRE-REGISTRATION & SEPARATE FEES REQUIRED

Work Zone Flagger Training
Fee: \$25 each | [REGISTER HERE](#)

Tuesday, December 8
8:00 a.m. - Noon

Contractors on NYSDOT and Thruway projects must have staff with this training per Standard Section 619.L.1. Certified Flaggers. All flaggers must be certified in flagging and provide cards on DOT, TA and most local projects.

WORK ZONE TRAFFIC CONTROL SUPERVISOR TRAINING

PRE-REGISTRATION & SEPARATE FEES REQUIRED

Work Zone Traffic Control Supervisor Training
Fee: \$35 each | [REGISTER HERE](#)

Tuesday, December 8
1:00 p.m. - 5:00 p.m.

Required under the NYSDOT Standard Specification Section 619 – 1.20 Traffic Control Supervisor, this course provides basic WZTC safety with an emphasis on traffic control operations. Topics include review of MUTCD and NYSDOT Standard work zone operational requirements including the setup, adjustments and maintenance of signs, channelizing devices, barricades, barrier, impact attenuators and other traffic control devices as required by Department. Upon successful completion of the course, participants receive a certificate of completion and/or card and can serve as the Traffic Control Supervisor under Section 619-3.20 of the NYSDOT Standard Spec.

NYSDEC ENDORSED 4-HOUR E & SC TRAINING

PRE-REGISTRATION & SEPARATE FEES REQUIRED

***You will be directed to the Warren County SWCD website to register**

NYSDEC Endorsed 4-Hour Erosion & Sediment Control (E & SC) Training
Fee: \$100 | [REGISTER HERE](#)

Tuesday, December 8
1:00 p.m. - 5:00 p.m.

Under the NYS Department of Environmental Conservation's Stormwater Permit, all construction site contractors and subcontractors must have at least one trained individual from their company on their construction sites on a daily basis that is responsible for implementation of Erosion Controls and Stormwater Management. These individuals must complete this 4-hour training ***every three years*** to remain certified on the principles and practices of erosion and sediment control and stormwater management.

ACI - CONCRETE FLATWORK ASSOCIATE/FINISHER

PRE-REGISTRATION & SEPARATE FEES REQUIRED

ACI Concrete Flatwork Associate/Finisher Certification
Fee: \$550 per person - lunch included | [REGISTER HERE](#)

Tuesday, December 8
9:00 a.m. - 5:00 p.m.

Public and private owners now regularly require contractors to provide an ACI certified concrete flatwork associate and/or finisher for flatwork on their projects. Don't lose work due to non-conformance!

Certification Requirements:

- ACI Flatwork Associate certification will be granted to those examinees who obtain a passing grade (70% or higher on the written exam.
- ACI Flatwork Finisher certification will be granted to those who
 - Possess 1,500 hours of actual on-the-job finishing* experience (approximately one year of regular full-time work)
 - AND
 - Successfully pass the performance examination**
 - Recertify every five years by passing the written exam.

ACI - CRSI ADHESIVE ANCHOR INSTALLATION

PRE-REGISTRATION & SEPARATE FEES REQUIRED

ACI-CRSI Adhesive Anchor Installation Certification & Practical Exam
Fee: \$650 per person - lunch included | [REGISTER HERE](#)

Wednesday, December 9
8:00 a.m. - 4:00 p.m. (offsite)

Concrete anchoring is critical to the safety and integrity of the constructed work. Certification is currently required in many contract documents, including NYSDOT and Thruway. Don't lose work. Be certified.

This course provides education on the key elements of reliable anchoring and allows you to demonstrate your ability to read, comprehend, and execute instructions to properly install adhesive anchors in concrete.

The areas of adhesive anchor installation covered include:

- Understanding jobsite conditions relevant for correct selection of installation procedures
- Proper selection and assembly of the injection equipment
- Awareness of the impact of storage conditions
- Proper technique and equipment to minimize air voids at various orientations and depths
- Recognition of time limits for installation and positioning of anchor element (i.e., gel time)
- Installation of the anchor element in accordance with manufacturer's instructions

ACI-CRSI certification requires applicants to pass both a written examination and performance examinations. Recertification is necessary every five years, and requires successful completion of both the written and performance examinations.

[ACI Installer Certification Information.](#)

Fee: \$600 per person (includes workbook, materials and testing)

WORKSHOPS

Building a Swiss Watch with 1,600 Tons of Steel: Fabricating the Unionport Bascule Bridge

Jeremy Krupa, STS Steel | 1 PDH Pending

The Unionport Bascule Bridge demonstrates how large-scale structural steel construction demands the precision of a finely tuned machine. With over 1,600 tons of steel and tight mechanical tolerances required for reliable movement, fabrication and fit-up challenges pushed conventional bridge-building methods. This presentation highlights the coordination, detailing, and execution required to successfully build a movable bridge that behaves more like a Swiss watch than typical infrastructure.

Managing Your Construction Risk, Liability & Insurance

Michael Kertzner, EPIC Brokers

Insurance continues to be one of construction's most expensive and misunderstood line items in construction. This presentation provides a comprehensive overview of construction insurance. We will review the current state of the NYS insurance marketplace and the anatomy of an insurance policy before focusing on a case study bodily injury claim that occurred on a construction site. The case study will allow us to look at how NYS law, the hold harmless agreement and everyone's insurance coverages determine who will ultimately be liable for the claim. It finishes with a quick review on what to do before, during and after a claims occurs on site.

From Chaos to Clarity: Building Strong Teams Through Structure

Gerard Aliberti, Pro-Accel

As contractors grow, what once worked with a small team quickly becomes a source of chaos. Decisions stall, roles blur, communication breaks down, and accountability slips through the cracks. Growth exposes gaps in leadership and structure but it also creates the perfect opportunity to reset.

I will walk attendees through the critical building blocks of organizational structure that separate struggling companies from those that scale with confidence. Drawing from over two decades of managing and estimating billions in construction work, Jerry shows how org charts, defined roles, clear communication channels, and accountability systems are not "corporate fluff" they are the framework that allows people to thrive and companies to grow.

Attendees will learn:

- * Why clarity in roles and responsibilities prevents conflict and rework
- * How to design an org chart that actually works in the field, not just on paper
- * Practical strategies to improve communication up and down the chain of command
- * How accountability, when done right, builds trust and drives performance
- * The common pitfalls that derail growing contractors and how to avoid them

Takeaway: Contractors will walk away with a blueprint for building stronger teams, tightening execution, and creating a culture where leadership at every level is aligned with company goals.

Breaking the Stigma: Mental Health as a Critical Component of Workplace Safety

Mark Wiktorski, Livingston Associates

In the high-pressure of construction and other like industries, safety is often viewed through the lens of protocols and physical hazards. But what happens when mental health, a key factor influencing focus, decision-making, and teamwork, is overlooked? One of the greatest challenges in addressing mental health is the pervasive stigma around discussing these issues, which prevents workers from seeking help and speaking up about their struggles. Recent statistics show that nearly 83% of construction workers report moderate to severe stress, and the industry has one of the highest suicide rates among all professions, around four times higher than the national average. The stakes are clear: neglecting mental health in the workplace puts both lives and projects at risk.

This engaging 60-minute session dives into the intersection of mental health and workplace safety. Told through the eyes of Mark Wiktorski, a business leader, father, and mental health advocate who has experienced mental illness firsthand within his family. The presentation weaves compelling storytelling with practical strategies. Mark will address some of the startling statistics, the stigma surrounding mental illness, and how to approach these often-delicate situations.

Attendees will gain:

- An understanding of psychological safety and its critical role in preventing accidents.
- Insight into the mental health challenges specific to industry and workplace professionals.
- Practical steps to recognize warning signs, foster open communication, and implement mental health-focused safety policies.

Through its storytelling format, audience Q&A, and relatable anecdotes, this session empowers safety professionals to break the stigma around mental health and build safer, healthier workplaces. Mark will challenge the traditional view of safety and inspire you to take actionable steps toward a more comprehensive and effective approach to workplace safety. Join us to discover how addressing mental health can reduce incidents, boost morale, and create a lasting culture of trust and resilience.

Hall Interlocking: Bridging the Future of LIRR's Jamaica Station

Leo Fernandez, Mike Shamma: TYLin | 1 PDH Pending

The MTA C&D's LIRR Hall Interlocking Expansion Project pioneered the first use of incremental bridge launching on MTA property within one of New York's most complex rail hubs through Jamaica Station. While maintaining uninterrupted train service, the project constructed a two-track rail bridge over a roadway and an active track, flanked by 11 active tracks on both sides of jobsite, without incurring a single train delay. This innovative methodology assembled the steel superstructure at the bridge approach and advanced it into position using specialized launching equipment. By eliminating the need for large crane operations and reducing track-outage durations, the project demonstrated how Accelerated Bridge Construction (ABC) can redefine bridge delivery in dense, logistically constrained, and active rail environments. Complementing this was the use of precast concrete modular retaining wall systems (T-walls), Permeable Low Density Cellular Concrete (PLDCC) fill, and a conveyor-fed material work train, all targeted at minimizing track outages, railroad resources, and closures, all while preventing impacts to passenger services for LIRR's 200,000+ daily customers. The new bridge and associated infrastructure represent a key step in MTA's effort to increase capacity as part of the JCI program by unlocking parallel routing capabilities and eliminating century-old conflicts among LIRR's Montauk, Main Line, and Atlantic branches. The approach delivers substantial safety and operational benefits, including elimination of high-risk lifts over track and closures of bus routes and subway tunnel. The project established a model for future complex urban rail projects by demonstrating how innovative methodologies can overcome physical and operational constraints.

Understanding AASHTO Specifications and Their Applications

Molly Brown, EJ Co. | 1 PDH

This course will teach the important facts of AASHTO Bridge codes when applied to fabrication and cast products designed for highway loadings. We will highlight areas of the code which apply to infrastructure designs.

Bridge Constructability – More Than Just a Checklist

Paul Mongioli, Joshua Rodems: Colliers Engineering | 1 PDH

Constructability in bridge design should be integrated from alternative development rather than simply delegated to the contractor during bidding. By leveraging real-life case studies, this presentation demonstrates how advancing an engineer's knowledge of construction means and methods, and engineering can reduce costs, ease approvals, and mitigate construction-phase risks. Senior professionals share insights from both the owner and contractor perspectives on complex topics ranging from technical considerations for complex erection and construction load analysis, to contract provisions/requirements related to delegated design.

Hunts Point Access Improvement Project

Jim Scarlata, NYSDOT | 1 PDH Pending

The \$1.7 billion Hunts Point Access Improvement Project is a multi-phase New York State DOT initiative to improve connectivity, safety, and environmental conditions in the South Bronx while enhancing access to the Hunts Point Terminal Market. Upgrades include new highway ramps, widened expressway lanes, rebuilt local roads, enhanced pedestrian and bike infrastructure, and park improvements. This session will focus on the design and construction of the various new and rehabilitated bridges in the project.

Livingston Avenue Railroad Bridge over the Hudson River Replacement Project

Michael Tearnio, NYSDOT | 1 PDH Pending

This presentation will discuss the Livingston Avenue Bridge Project over the Hudson River. The history of the bridge, the environmental permit and design challenges, as well as construction progress to date will be discussed.

NYS' First Gussetless Truss (Rt. 11 over Oneida River)**James McKeehan, NYSDOT | 1 PDH Pending**

This presentation reviews truss bridge fundamentals and introduces gussetless truss systems as an innovative alternative to traditional designs. This detail is used for the Route 11 over Oneida River Bridge Replacement project. This presentation will also share scaled testing results, fabrication, and construction.

AI for Construction: What It Is, What It Isn't, and How It Can Help Your Business Today**Jared Humiston, Adirondack Technical Services | 1 PDH Pending**

Artificial intelligence is rapidly changing the way businesses operate, and the construction industry is no exception. This session explores what business leaders need to know today, how to separate fact from fiction, and where AI can create meaningful opportunities for construction companies of all sizes.

Structural Lifting, Seismic Retrofit and Structural Steel Repair of the North Grand Island Bridges over the Niagara River**Jeff Najdowski, CHA Solutions | 1PDH Pending**

The North Grand Island Bridges are critical transportation assets and iconic landmarks in Western New York, serving as a vital connection for Grand Island, regional travel, tourism to Niagara Falls, and significant US-Canada commerce. Any major disruption to these bridges would have substantial economic and transportation impacts on both sides of the border because the bridges carry more than 70,000 daily vehicles and support approximately \$74 billion in annual cross-border freight movement. A 3.8 magnitude earthquake in February 2023 brought additional urgency to the installation of isolation bearings, viscous fluid dampers, and structural steel repairs.

Region 8 APWA Asphalt Marker Program**Anne Darelus, NYSDOT | 1 PDH Pending**

This presentation explains the reasoning and process for the Region 8 trial program requiring APWA colored markers in all utility pavement restorations. Direct bore technology cannot always be used in urban and suburban environments due to the volume of existing underground utilities. Trial program requires the responsible party to identify their work with embedded plastic markers, so if the pavement fails, it is relatively easy to follow up and have the issues corrected. Plastic asphalt markers have been in use in New York City for decades, and this trial is refining and expanding their use into Region 8 and upstate areas.

Rebar That Builds Faster: Reducing Reinforcing Steel Risk in New York Bridge and Heavy Highway Work**Gregory Clausen, CRSI | 1 PDH Pending**

Reinforcing steel decisions made during design, specification, detailing, fabrication, and field placement can have a direct impact on cost, schedule, constructability, inspection, and claims risk. This session will focus on practical contractor-facing issues including congestion, high-strength reinforcement, corrosion-resistant reinforcing options, mechanical splices/couplers, shop drawing coordination, and digital delivery considerations. The goal is to give contractors, owners, designers, and inspectors a shared framework for identifying rebar-related risks earlier and improving reinforced concrete transportation project delivery.

The Renovation of Hewitt Hall at SUNY Oswego**Nicole Bouteiller, Roman Kotenko: SUCF**

Hewitt Hall is a 60-year-old building located on the beautiful shores of Lake Ontario in Oswego, NY. Hewitt Hall was the student union for the university for decades until the recent renovation converted the building into the home of the school of Communications, Media, and the Arts. This concrete and steel structure was in dire need of a comprehensive renovation, restoration, and modernization. The State University Construction Fund Project Coordinator will highlight the SUNY work program and share the specifics of the more difficult construction lessons learned and the transformation of a historic building that has become a critically impactful component of SUNY Oswego's revitalization. Hewitt Hall, despite its challenges, is an award-winning project that was on time and within budget.

Work Zone Safety Updates from NYSDOT**Craig D'Allaird, Alex Kirby, Mary Harding: NYSDOT | 1 PDH Pending**

NYSDOT will describe the impacts to the construction and work zone community as they implement the requirements of CFR Subpart J for 2027. An overview of Work Zone Safety statistics for 2026 and changes to the standard sheets will also be discussed. The session will also include an overview of other safety initiatives led by the Office of Traffic and Safety's Highway Safety Bureau.

Building Hope Through Action: Integrating Suicide Prevention and Mental Wellness into Construction Organizations in New York State.

Paige Lorette, Jay Carruthers: NYS OMH

The construction industry is built on a foundation of safety, yet we face a sobering reality: construction workers are more likely to die by suicide than from a physical jobsite accident. This session will discuss the statistics associated with suicide in the construction industry, as well as how unique risk factors contribute to the elevated risk. To help organizations move towards action, we will be discussing New York State's Building Hope Through Action (BHTA) PACE framework and the practical needs assessment tool built around it. Success stories from local organizations participating in the BHTA project will also be shared. Attendees will leave with information on evaluating their own organization's current practices, centered around low-burden strategies to kickstart this work, keeping in mind the goal of making mental wellness a "core value" rather than a "shifting priority."

Built to Last : Practical Tools for Resilience & Mental Wellness

Stacy Spector, Catamount Consulting

Construction demands a lot from its people. Long hours, high pressure, and constant change can take a toll on mental health and overall well-being. The industry's mental health, substance use, and suicide statistics don't define construction—they remind us that building a strong workforce requires more than technical skills and a strong work ethic. It requires equipping people with the tools to strengthen resilience, improve mental and physical well-being, and navigate life's inevitable challenges. Workers spend years learning how to build projects that last, yet few are ever taught the practical skills to sustain themselves through stress, adversity, and the demands of the profession. This engaging session delivers practical, science-backed strategies to manage stress, strengthen relationships, improve mental fitness, and build habits that support long-term success—on the job and at home.

Dealing With Delays in Public Work: Schedules, Liquidated Damages, Time Extensions and Delay Claims

Chris Bollin, Kelly Geary, Anthony Adams: Adams Leclair, LLP

The presentation will discuss standard contract requirements concerning the Owner's rights to mitigate project delays and what a contractor must do to preserve its rights to additional time and compensation. Because they are fairly representative of public work contracts generally we'll use the current DOT Specifications and SUCF Construction Agreement as examples of what is typically required. Tracking the language from these standard documents, and relying on the experience of our speakers, we'll discuss the Contractor's rights and obligations concerning schedules and updates, Owner directions to accelerate, time extensions, liquidated damages and claims for delay damages, including what a contractor must do to preserve its rights and to fend off Owner claims for liquidated damages and other costs.

Environmental Issues Facing the Construction Industry

Alita Giuda, Couch White, LLP | 1 PDH Pending

This session will discuss the conclusion of the wetlands litigation, DEC application of the law and rulemaking, as well as regulatory and statutory updates to SEQRA. It will also discuss several changes to the CLCPA, including the legislative changes, administrative actions and court cases.

Contractors and Hours of Service

Adrian Armpriester

This presentation will provide an overview of what vehicles are subject to DOT requirements and that driver's of these vehicles are subject to hours of service regulations. The presentation will cover what requirements must be met to be in compliance and to avoid problems roadside..

Keeping Projects Moving: Dispute Avoidance, ADR, and AI Tools for Construction Professionals

Jacqueline Vega Cintron & Elsbeth Koefer: American Arbitration Association | 1 PDH Pending

This presentation explores the full lifecycle of construction dispute prevention and resolution, emphasizing the critical role construction professionals play long before a dispute reaches counsel. Topics include proactive dispute prevention strategies, effective contract and dispute resolution clause drafting, and the practical differences between litigation and alternative dispute resolution (ADR). Attendees will gain insight into how mediation, arbitration, Dispute Review Boards, and other standing neutral processes can help reduce cost, delay, and project disruption, while learning why early planning and informed decision-making are essential to successful project outcomes. The program will also highlight emerging technologies, including AI-powered tools and innovations from the American Arbitration Association®, that are enhancing dispute preparedness, case management, and the ADR process.

Construction Technology, Risk, and Insurability in New York: What Emerging Technologies Mean for Stadiums, Housing, Infrastructure, and Complex Urban Projects

Byung Kang, NFP

New York is entering one of the most significant construction cycles in decades, driven by:

- Large sports and entertainment projects
- Mega mixed-use developments
- Affordable housing initiatives throughout NYC and NYS
- Infrastructure modernization
- Labor shortages and productivity pressures
- Heightened safety and regulatory scrutiny

As projects become larger, more complex, and more schedule-driven, contractors are increasingly turning to construction technology to improve safety, productivity, documentation, and risk management. However, a critical question remains:

Which technologies are creating measurable improvements in project outcomes—and which are generating more excitement than actual value?

This session examines construction technology through the lens of risk, insurability, and project performance in New York's uniquely challenging construction environment."

Silica in the Real World: Practical Compliance for Building and Highway Construction

Pete DeLucia, Reidman

Respirable crystalline silica remains one of construction's most common—and frequently underestimated—occupational health hazards. This presentation will translate OSHA's silica requirements into practical strategies for building and highway contractors, with emphasis on recognizing exposures, applying Table 1 controls, coordinating subcontractors, and documenting compliance. Attendees will also examine common field breakdowns and practical steps contractors can take to protect employees and reduce regulatory and liability risk.

Utilizing Smokeless Asphalt Technology to Improve Performance and Reduce Emissions

Mike Heim, Ingevity

- "1. What is smokeless asphalt?
2. Utilizing smokeless asphalt to improve performance
3. Utilizing smokeless asphalt to reduce emissions
4. Conclusion
5. Questions?"

Artificial Intelligence: Compliance in New York Construction Projects and Disputes

Alexandra Colby, Cokinios Young | 1 PDH Pending

This session will briefly re-cap (from last year) what artificial intelligence is, including updates and the use of agentic AI in companies worldwide and why it is good to have an internal AI use policy (1-3 slides). It will then give a brief overview of how AI is being used in construction projects, and will focus on how it is used in the design process as well (5-10 slides). Finally, it will focus on regulations and laws construction companies and design professionals must follow for the use of AI during their projects (5 slides), as well as regulations and laws for attorneys, judges, arbitrators, and mediators in using AI during construction legal disputes (7-10 slides). The focus will be on NY specifically, but may touch on important news from other jurisdictions that companies in NY need to know.

Powering New York's Energy Future: NYPA's Leadership in Building a Strong, Clean, and Reliable Grid

John Laadt, Dave Work: NYPA

The New York Power Authority is the largest state public power organization in the nation, operating 17 generation facilities and more than 1,550 circuit-miles of transmission lines. During this panel, NYPA leaders will provide insights into the organization's statewide energy infrastructure investments, including its major transmission modernization efforts, expanding work in renewables and nuclear, and energy efficiency retrofits. The panel will highlight how these initiatives support New York's clean energy goals and strengthen the reliability and resilience of the state's power grid.

Naloxone Rescue Training**Mandee Naan, Office of Addiction Services**

This training will cover how to recognize and respond to an opioid overdose using intranasal naloxone (Narcan). We will also discuss the new legislature, NYS Senate Bill S5922A, which requires employers to include an opioid antagonist (such as naloxone) where first aid kits are required by federal law. Training attendees will also receive a free naloxone rescue kit.

Ready for the World: How the MBTA Delivered Operations and Infrastructure for FIFA 2026**Ryan Coholan, Steve Stock, Amy Prange: MBTA**

With Boston serving as a host city for the 2026 FIFA World Cup, while simultaneously celebrating America's 250th anniversary and hosting the Tall Ships festival, the MBTA faced an unprecedented challenge. An estimated three million visitors were expected to travel throughout the region, including nearly 140,000 FIFA spectators using commuter rail service to Foxboro for seven World Cup matches.

This session will take attendees behind the scenes of how the MBTA prepared both its operations and capital program to meet the extraordinary demands of one of the busiest periods in the agency's history. The first half will highlight the extensive operational planning, interagency coordination, and service execution that enabled the MBTA to safely and efficiently move record numbers of customers—an estimated 3 million visitors—amid the convergence of the 2026 FIFA World Cup, America's 250th anniversary, and hosting the Tall Ships festival. The second half explores how the MBTA and its partners leveraged the CM at Risk delivery method, streamlined decision-making, and used innovative construction sequencing to complete the \$35 million Foxboro Station transformation in just 12 months—the fastest permanent station construction project in MBTA history. Attendees will gain practical lessons in operational readiness, schedule acceleration, stakeholder alignment, and risk management when facing an immovable deadline.

TANE 22-22B Replacement of The North Avenue Bridge Over I-95**Charles Whetstone, WSP**

MTA Capital Program: Projects for the Future**Diane Kenneally, MTA**

Building a Buffalo Style Stadium**Carl Stewart, Turner Construction**

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AND
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